

**ACTION PLAN IMPLEMENTATION STATUS UPDATE
REPORT TO THE AUDIT COMMITTEE - AS OF MARCH 31, 2011**

HUMAN RESOURCES AND WORKPLACE SERVICES

AUDIT OF OCCUPATIONAL HEALTH AND SAFETY (PROJECT 200823)
AEC APPROVAL DATE: 25/09/2009

PROJECT RECOMMENDATIONS	ACTION PLAN	EXPECTED COMPLETION DATE	PROGRAM RESPONSE
<p>1. OHS knowledge and competency requirements for all categories of managers and employees should be defined. Appropriately detailed instructional procedures should be developed. Training and instruction standards and programs should be established and implemented using a risk-based approach (i.e. higher hazard program areas and occupations) to ensure that personnel understand and can discharge their OHS roles and responsibilities.</p>	<p>Development of a national OHS training program is underway with specific modules for:</p> <p>a) managers (4-5 hours), b) local committees (4-5 hours) and c) employees (60-90 minutes)</p> <p>All modules will meet legislative and Treasury Board requirements.</p> <p>Training delivery will be prioritized in high-risk areas – expected to start in October 2009.</p> <p>All 3 modules can be delivered in a given Region during a 4-5 day span.</p> <p>Committed to provide ongoing training to new employees and refreshers to employees who have already received training sessions.</p>	<p>Delivery of training for high risk area in February 2010 and, depending on available financial and human resources, will be virtually completed by March 2012. It should be noted that training will be ongoing beyond March 2012 to train new committee members, new managers, new employees, and to retrain according to new hazards or legislative changes.</p> <p>Training will be an ongoing activity.</p>	<p>Status: Request to close (completed)</p> <p>Update/Rationale: As of 31/03/2011:</p> <p>Depending on available financial and human resources will be virtually completed by March 2012.</p> <p>Modules DONE May 2010</p> <p>a) DONE. Module is 3 hours b) DONE. Module is 4 hours c) DONE. Module is 90 min.</p> <p>Training will be an ongoing activity. Approval for mandatory training and inclusions in LDD training calendar obtained September 16, 2010. Training to commence in November 2010.</p> <p>Due to H1N1 taking precedence and new OHS team appointed in September 2009, training in high risk areas was delayed until Q1 of fiscal year 2010-11.</p> <p>Training in high-risk areas: DONE</p> <p>May 17-21 -1-week training in Yellowknife.</p> <p>June 14-15 -2-day training in Winnipeg</p> <p>September 13-17 - 4-day training in Whitehorse</p>

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			<p>October 4-7 - 4-day training in Iqaluit</p> <p>Training will be ongoing beyond March 2012 to train new committee members, managers and employees, and to retrain according to new hazards or legislative changes.</p> <p>AES: Fully implemented. The recommendation has been closed.</p>
<p>2. Specific OHS governance requirements and procedures, applicable to Corporate and the Regions should be established for:</p> <p>(1) OHS objective setting,</p> <p>(2) development of formal plans to achieve objectives;</p> <p>(3) OHS auditing and evaluation;</p> <p>(4) HS opinion surveys of the workforce;</p> <p>(5) internal reporting on the foregoing; and</p> <p>(6) senior management review of findings and recommendations arising therefrom. These requirements should be incorporated into the existing</p>	<p>A 3-year OHS Strategic Plan is being developed and will address five major areas:</p> <p>(1) Policies / guidelines / procedures</p> <p>(2) Training</p> <p>(3) Committees and representatives</p> <p>(4) Reporting</p> <p>(5) Communications</p> <p>All policies, guidelines and/or procedures will include statements of roles and responsibilities.</p> <p>Inspections, audits and evaluations will be part of regular cycle and will be defined in guidelines (Chapter 7).</p> <p>A tracking system is being developed and will be used to report back to the</p>	<p>The strategic plan implementation date is February 2010, as reported to the Audit Committee on September 25, 2009.</p>	<p>Status: Complete</p> <p>Update/Rationale: As of 30/09/2010:</p> <p>Due to H1N1 taking precedence and new OHS team appointed in September 2009, the strategic plan implementation date was delayed until February 2010, as reported to the Audit Committee on September 25, 2009.</p> <p>3-year OHS Strategic Plan reviewed and updated October 2010</p> <p>DONE</p> <p>Inspections, audits and evaluations will be ongoing activities. DONE June 2010</p>

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INAC OHS Statement of Roles and Responsibilities.	<p>National Policy Health and Safety Committee.</p> <p>The strategic plan will rely heavily on active regional participation through monthly exchanges with OHS Coordinators.</p> <p>A first face-to-face meeting is planned for November 2009 at which clear objectives and timelines will be established for monitoring, reporting and evaluation of the OHS Program.</p>	<p>Inspections, audits and evaluations will be ongoing activities.</p> <p>Once in place in the first quarter of 2010-11, reporting will be done on a quarterly basis.</p>	<p>To be completed by November 2010: Formal reporting commenced in Q1 of fiscal year 2010-2011. Reporting is done on a quarterly basis at HQ and with NPHSC.</p> <p>DONE: Monthly teleconference calls with Regional OHS Coordinators.</p> <p>DONE November 2009.</p> <p>2010 meeting scheduled for November 16-18, 2010. Feedback was obtained for monitoring, reporting and evaluation of the OHS program.</p> <p>AES: Fully implemented. The recommendation has been closed.</p>
3. The scope of support to be provided to internal departmental clients by SOHS Directorate and other departmental HS resources, as well as the performance standards, mechanisms for delivering such support, resource requirements for success, and procedures for monitoring delivery and impacts should be developed.	<p>The 8 Chapters of INAC's National OHS Program clearly identify all these elements, under different headings. The last 5 Chapters were reviewed and approved by the National Policy H&S Committee on June 15, 2009 and are currently being reviewed by the local committees in the regions.</p> <p>Presentation to senior management is</p>	Dec. 2009.	<p>Status: Complete</p> <p>Update/Rationale: As of 31/03/2010:</p> <p>Dec. 2009. Activity delayed due to competing priorities (H1N1) and final technical revision of documents. Consultations with HR were required to confirm HR responsibilities. As such, presentation to senior management scheduled for early December 2009 is delayed until February 2010.</p>

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	scheduled for early December 2009.		<p>DONE – FEBRUARY 2010</p> <p>AES: Fully implemented. The recommendation has been closed.</p>
<p>4. A blueprint for future corporate OHS program development (policies, standards, and procedures), determining resource requirements, and obtaining senior management approval should be developed and implemented in consultation with the Policy HS Committee.</p>	<p>The OHS Strategic Plan will outline ongoing OHS activities and requirements for the next 3 years (2012). It is based on legislative and Treasury Board requirements with a focus on INAC's particular activities and programs.</p> <p>All new policies, standards and/or procedures will be developed in consultation with the National Policy H&S Committee.</p>	<p>At the Nov. 2009 conference with Regional OHS Coordinators, priorities for development of policies, standards and procedures were identified.</p> <p>To review policies and guidelines on a periodic basis</p>	<p>Status: Complete</p> <p>Update/Rationale: As of 30/09/2010:</p> <p>At the Nov. 2009 conference with Regional OHS Coordinators, priorities for development of policies, standards and procedures were identified.</p> <p>OHS strategic plan reviewed and updated October 2010.</p> <p>DONE All are reviewed with NPHSC and will be reviewed on a periodic basis</p> <p>AES: Fully implemented. The recommendation has been closed.</p>
<p>5. An enterprise information management system requirements and procedures to</p>	<p>A tracking system is currently being developed to capture all OHS reporting requirements, by law or by TB Directive.</p>	<p>The system was discussed at the November 2009</p>	<p>Status: Complete</p> <p>Update/Rationale:</p>

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<p>support department-wide HS management and record keeping should be assessed, specified and implemented.</p>	<p>The system will allow for quarterly reporting on the status of the Departmental OHS Program for internal and external stakeholders.</p> <p>The system will be introduced at the November 2009 meeting with the Regional OHS Coordinators. Data collection is expected to begin in the first quarter of 2010-11.</p>	<p>conference with the Regional OHS Coordinators who are in agreement with the proposal. The spreadsheet-type report is currently being customized for every site controlled by INAC. It should be ready for testing in the 4th quarter of 2009-10, and for full use in the first quarter of 2010-11.</p>	<p>As of 30/09/2010:</p> <p>Delays because of H1N1. The system was discussed at the November 2009 conference with the Regional OHS Coordinators who are in agreement with the proposal. The spreadsheet-type report is currently being customized for every site controlled by INAC. It should be ready for testing in the 4th quarter of 2009-10, and for full use in the first quarter of 2010-11.</p> <p>DONE. Data collection began the first quarter of 2010-11 and is obtained quarterly.</p> <p>AES: Fully implemented. The recommendation has been closed.</p>
<p>6. Department-wide OHS programs, guidelines and procedures required for the higher risk operations carried out by departmental personnel should be identified, developed and implemented.</p>	<p>National policies and guidelines are completed and have been vetted at the National Policy Health and Safety Committee on June 15, 2009. Once reviewed by the Regions by August 21, they will be submitted to senior management.</p>	<p>Dec. 2009 (National Policies)</p>	<p>Status: Request to close (completed)</p> <p>Update/Rationale: As of 31/03/2011:</p> <p>Dec. 2009 (National Policies)</p> <p>DONE Signed by DM FEBRUARY 2010 - DELAYS DUE</p>

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	Working groups of Regional OHS Coordinators will be formed at the November meeting to identify and develop, or review existing procedures for high-risk operations, such as site decontamination.	Nov. 2009 (working groups)	TO COMPETING PRIORITIES - H1N1 Nov. 2009 (working groups) The working groups for Regional OHS Coordinators were formed on March 22, 2011 at a Regional OHS Coordinators' teleconference call. There are 5 members. Status: Request to close (completed March 22, 2011) AES: Fully implemented. The recommendation has been closed.
7. Procedures to ensure proper flow of information between SOHS Directorate, HR / HS Advisors, HS Representatives, and HS Committees should be established and implemented.	Theses procedures are included in the national policies and guidelines (8 Chapters). The OHS training sessions will include many references to the procedures to ensure a constant and consistent approach in the flow of information.	Starting Dec. 2009	Status: Complete Update/Rationale: As of 30/09/2010: Starting Dec. 2009 DONE. Revisions will be completed by December 2010. AES: Fully implemented. The recommendation has been closed.
8. The selection and appointment of	We have requested a list of all local	One training	

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<p>health and safety representatives at those additional locations where required should be conducted.</p>	<p>committee members and health and safety representatives, at all sites controlled by INAC.</p> <p>We are advising Regional Management on the requirement to nominate H&S representatives. All H&S representatives and local committee members will be prioritized for training in the fall of 2009.</p> <p>The Regional OHS Coordinators will be tasked with the monitoring and will report back to Corporate OHS.</p>	<p>session for OHS Committee members and representatives will take place in the NCR December 4, 2009. Training at the national level should be completed by February 2010.</p> <p>The Regional OHS Coordinators have received training November 23 to 27 and will now be in a better position to schedule training for OHS Committees and representatives in their regions.</p>	<p>Status: Complete</p> <p>Update/Rationale: As of 30/09/2010:</p> <p>DONE. Revisions requested and completion expected by December 2010.</p> <p>Encountered delays due to H1N1 taking precedence. Training session for OHS Committee members and representatives in the NCR 90% complete by September 2010. One committee remaining to be formed. Training at the national level was delayed until May 2010. 4 regions have completed training for their committee members.</p> <p>DONE. Monitoring ongoing</p> <p>AES: Fully implemented. The recommendation has been closed.</p>
<p>9. The need for additional HS specialist staff, and optimal organizational placement, to adequately support the</p>	<p>Regional OHS Coordinators have been identified in every region. A 3 to 4 day training session is planned for November 2009.</p>	<p>A 5-day training session took place November 23 to 27 for Regional OHS</p>	<p>Status: Complete</p> <p>Update/Rationale: As of 31/03/2010:</p>

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organization should be assessed.	<p>The session will outline clear objectives and provide them with tools to support the delivery of the OHS Program in the regions.</p> <p>We will monitor the activities related to the delivery of the OHS Program and assess the need for additional H&S staff on an annual basis.</p>	Coordinators, as planned.	<p>A 5-day training session took place November 23 to 27, 2009 for Regional OHS Coordinators, as planned.</p> <p>A second training session is planned for November 16-18, 2010.</p> <p>DONE. Revisions will be completed by December 2010. AES: Fully implemented. The recommendation has been closed.</p>
10. HRSDC approval of the existing HS committee structure, to avoid the need for creation of additional HS committees, should be obtained.	<p>Regions have been advised at a June 2009 teleconference of the requirement to obtain exemptions to form committees – some regions only have one regional committee.</p> <p>Assistance was offered and provided, in obtaining exemptions. We are still gathering information on regional and local committee structures and we will seek updates at the next teleconferences. All committees should be legally structured and operational by December 31, 2009.</p>	<p>February 2010.</p> <p>Regional OHS Coordinators have confirmed active committees in their regions and the need for either representatives or regional committees.</p>	<p>Status: Complete</p> <p>Update/Rationale: As of 31/03/2010:</p> <p>Due to H1N1 taking precedence, delayed from December 2009 to February 2010. Regional OHS Coordinators have confirmed active committees in their regions and the need for either representatives or regional committees.</p> <p>NCR – ongoing establishment of committees (1 required) OHS representatives. Will be completed by December 2010.</p> <p>DONE August 2010. Ongoing review should there be the need.</p> <p>AES: Fully implemented. The recommendation has been closed.</p>